



Operating Result Report for Q1 of 2026

May 7, 2026

Dynamic Holding Co., Ltd.

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Disclaimer

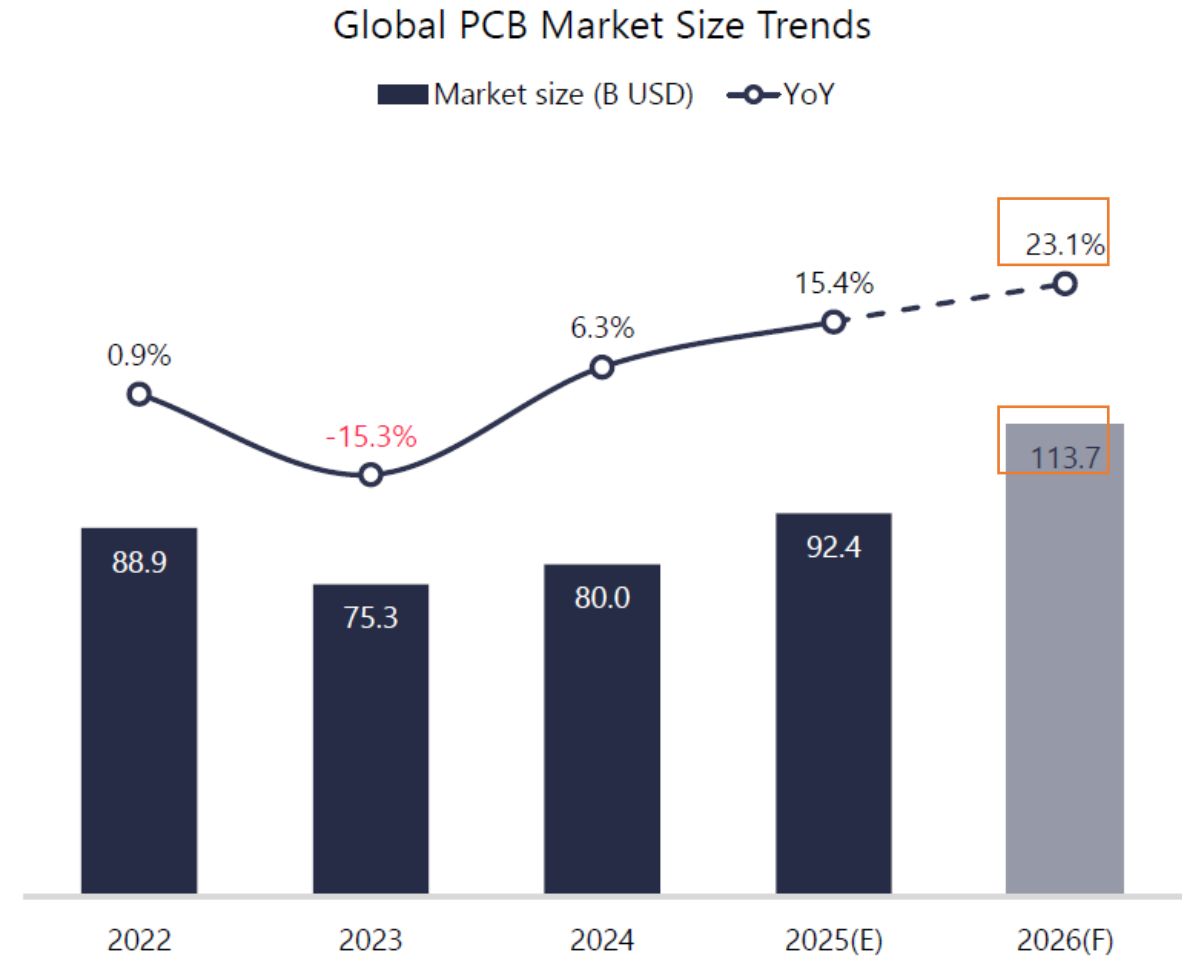
The forward-looking statements in this report contain unknown risks and uncertainties, which may cause actual operating results to be materially different from the forward-looking statements, the statements about historical events are excluded.

The forward-looking statements in this report reflect the company's view of the future so far, the company is not responsible for reminding or updating on any changes or adjustments in these views in the future at any time.

Market Information

2026 Global PCB Industry Outlook

- The global PCB market is projected to reach USD 92.4 billion in 2025(+15.4% YoY).
- Growth is driven by AI-related demand, supported by both volume expansion and pricing uplift in high-end applications.
- Strong AI infrastructure investment is expected to continue driving growth, pushing the market to USD 113.7 billion in 2026 (+23.1% YoY).
- At the same time, material shortages and rising input costs are driving pricing uplift across the PCB value chain.



PCB Industry's Drivers & Challenges



Growth Drivers

1. AI server demand remains strong, with the focus shifting from LLM training to AI inference, expanding impact from single applications to the broader server ecosystem.
2. Ongoing upgrades in PCB and substrate specifications, combined with rising material costs, are expected to support ASP growth.
3. AI-driven memory demand is accelerating, driving increased demand for PCB and substrate solutions.
4. Emerging applications are gaining momentum, including LEO satellites and AI-powered smart glasses, creating new growth opportunities.

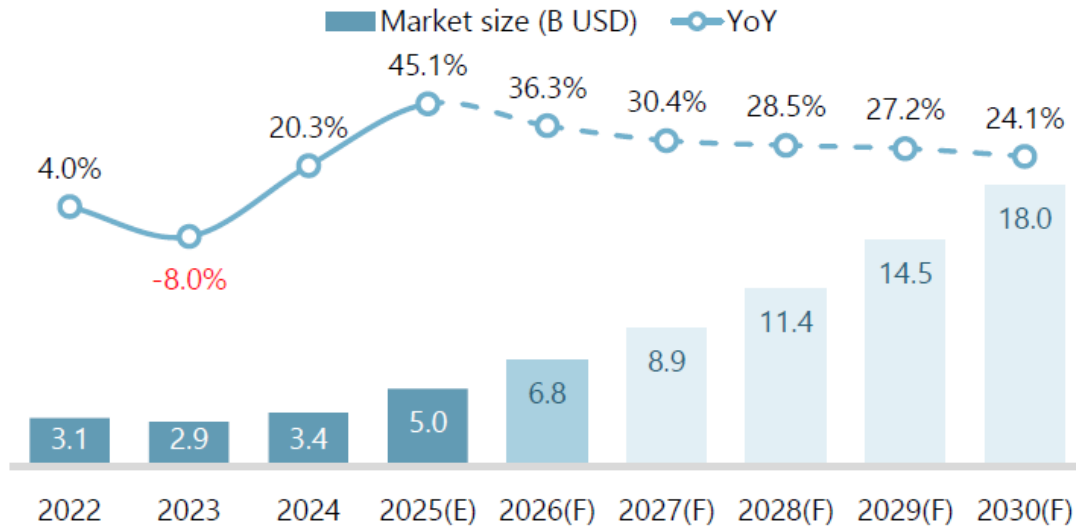


Market Challenges

1. Tight memory supply and rising prices may weigh on demand for consumer electronics, including smartphones and PCs.
2. Persistent constraints in PCB material supply could impact production and shipment schedules.
3. Rising geopolitical risks are increasing uncertainty in the global trade environment.
4. Risk of overinvestment in AI infrastructure, potentially leading to market volatility.

Thailand's PCB Industry Overview

Thailand's PCB Market Size Trends



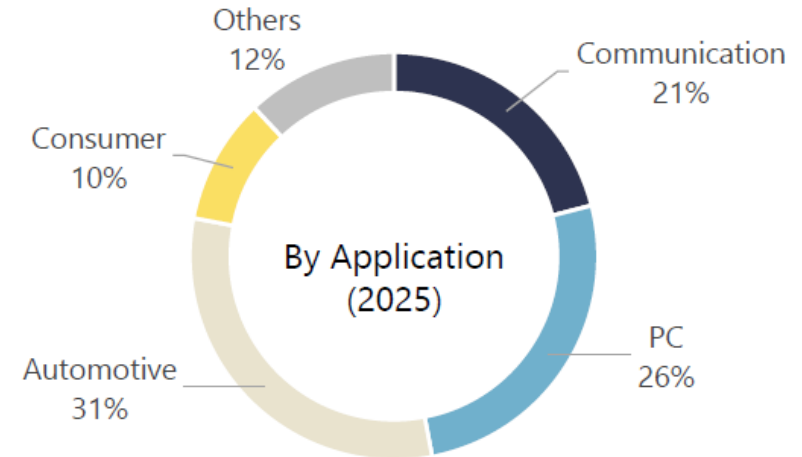
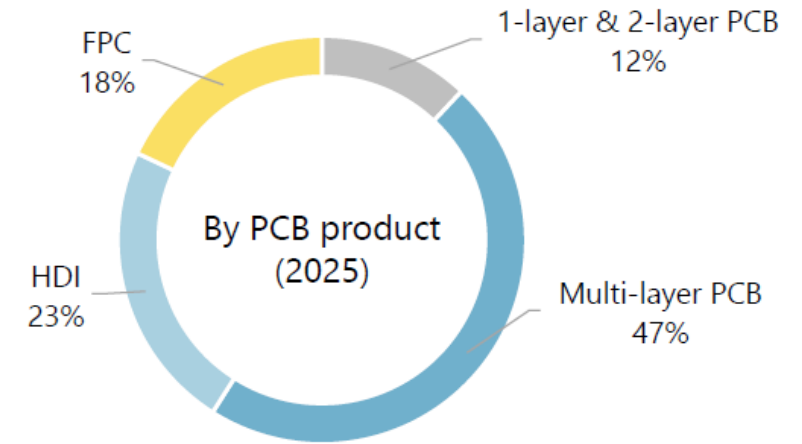
Note: based on geographic production location

- Thailand's PCB market is expected to reach USD 5.0 billion in 2025 (+45.1% YoY).
- This reflects rapid expansion driven by supply chain relocation, supported by geopolitical realignment and policy incentives (BOI)

Source : TPCA , THPCA , HKPCA & ITRI



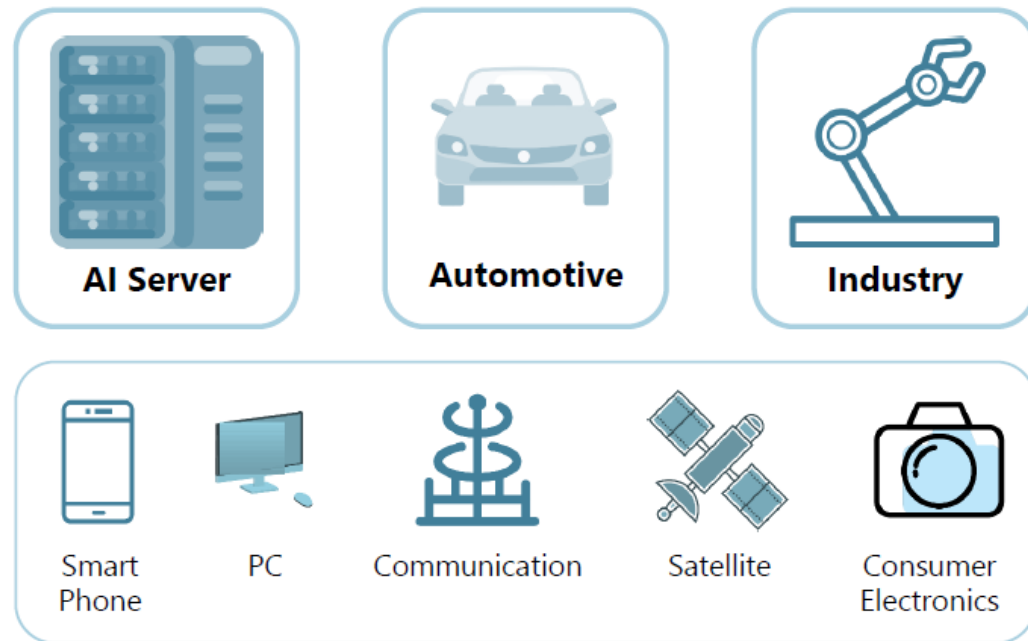
Thailand's PCB Industry Mix



AI Is Reshaping PCB MFG - Thailand Is a Key Beneficiary

- Thailand is emerging as a **high-end manufacturing hub**, with production concentrated in **AI servers, automotive, and industrial segments**.
- This shift signals a transition from consumer-driven demand to compute- and mobility-driven growth, positioning Thailand at the forefront of **next-generation demand cycles**.
- Globally, PCB manufacturing is being reconfigured by **AI-driven compute needs and geopolitical realignment**, with Thailand playing a critical role in this supply chain restructuring.
- Consequently, Thailand is advancing toward a **higher-value position in the PCB value chain**, rather than serving as a purely cost-driven alternative.

PCB Production by Application in Thailand

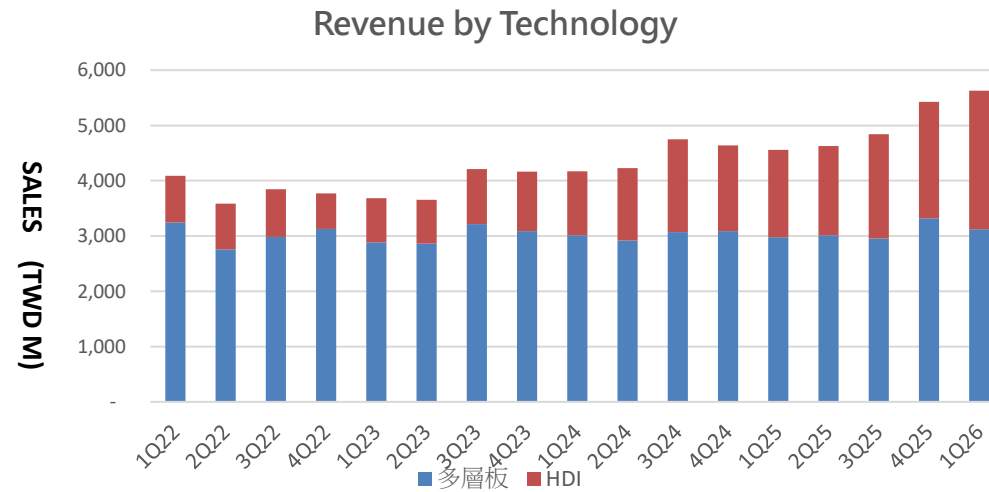
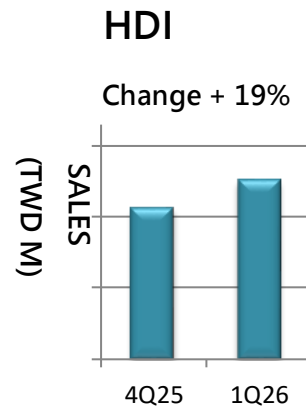
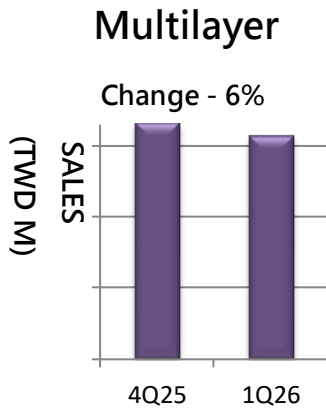
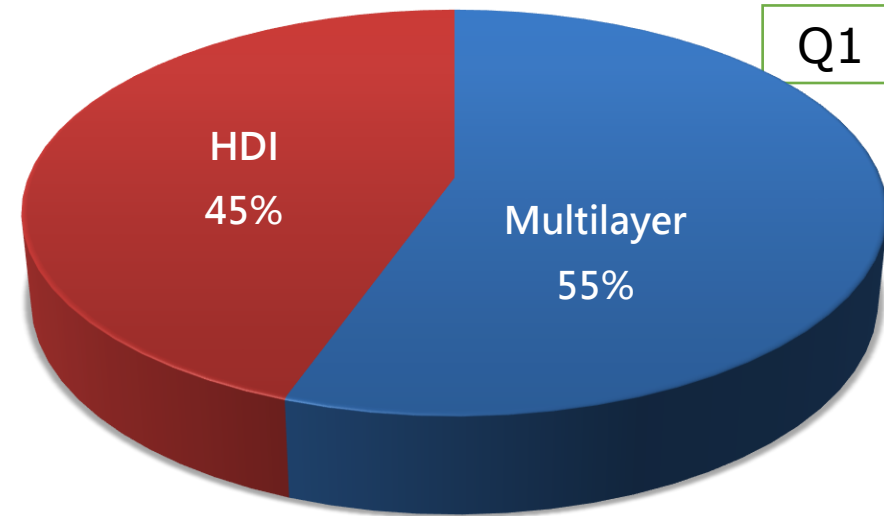
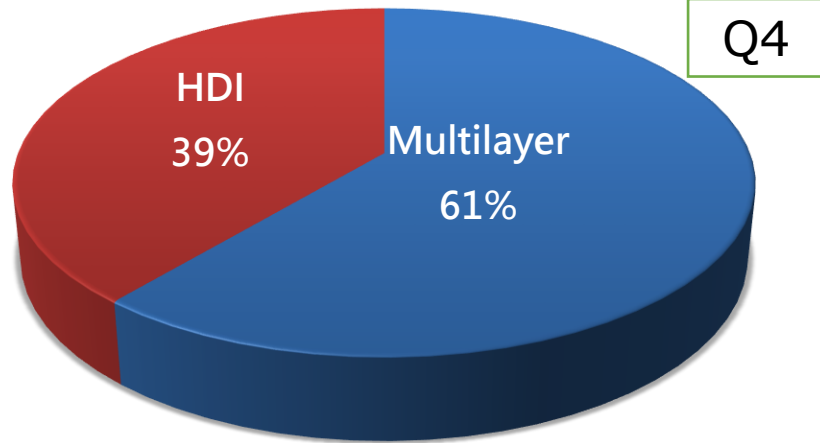


Note: Based on survey responses on the primary application segments of PCB facilities established in Thailand over the past three years.

Source : TPCA · THPCA · HKPCA & ITRI

Operating Overview for Q1 of 2026

2026Q1 Sales Analysis - Technology



Consolidated Income Statement

Accounts (TWD 100M)	1Q26	4Q25	Q-o-Q Change%	1Q25	Y-o-Y Change%	Q1-Q1 2026	Q1-Q1 2025	Y-o-Y Change%
Sales Revenue	56.32	54.28	3.8 %	45.56	23.6 %	56.32	45.56	23.6 %
Gross Profit %	16.1 %	17.8 %	(1.6)%	19.0 %	(2.9)%	16.1 %	19.0 %	(2.9)% ppts
Operating expenses	7.77	7.78	(0.1)%	6.00	29.5 %	7.77	6.00	29.5 %
Operating Income%	2.3 %	3.4 %	(1.1)%	5.8 %	(3.5)%	2.3 %	5.8 %	(3.5)% ppts
Non-operating income/expenses	(5.46)	(0.86)	(532.3)%	(0.07)	(7,399.5)%	(5.46)	(0.07)	(7,399.5)%
Net Income (loss)	(2.09)	0.83	(351.5)%	2.66	(178.8)%	(2.09)	2.66	(178.8)%
Net Income (loss)%	(3.7)%	1.5 %	(5.3)%	5.8 %	(9.6)%	-3.7%	5.8 %	(9.6)% ppts
EPS(NTD)	(0.74)	0.30	(346.7)%	0.96	(177.1)%	(0.74)	0.96	(177.1)%
ROE (%)	(6.7)%	2.6 %	(9.3)%	13.1 %	(19.8)%	(6.7)%	13.1 %	(19.8)% ppts
Average exchange	31.63	31.19	1.4 %	32.89	(3.8)%	31.63	32.89	(3.8)%

* The weighted average thousand shares to 283,575 of ordinary shares outstanding during the first quarter of 2026.

** The ROE is the annualized data calculated by the average equity of the parent company.

Consolidated BS & Important Financial Indicator

Accounts (TWD 100M)	1Q26		4Q25		1Q25	
	Amount	%	Amount	%	Amount	%
Cash and cash equivalents	81.74	18.1%	55.26	14.3%	35.81	10.8%
Accounts receivable	67.10	14.9%	63.61	16.5%	49.47	15.0%
Inventories	48.16	10.7%	43.60	11.3%	36.42	11.0%
Property, plant and equipment	229.70	50.8%	201.26	52.1%	187.25	56.6%
Total Assets	451.76	100.0%	386.45	100.0%	330.74	100.0%
Current liabilities	161.04	35.6%	135.78	35.1%	176.76	53.4%
Long-term loans	146.75	32.5%	104.71	27.1%	55.30	16.7%
Total liabilities	325.93	72.1%	259.81	67.2%	249.79	75.5%
Total equity	125.83	27.9%	126.64	32.8%	80.95	24.5%
Important Financial Indicator						
A/R turnover days	115		118		112	
Average inventory turnover days	93		92		88	
Current ratio (Times)	1.3		1.3		0.8	
Asset productivity (Times)	0.5		0.6		0.6	

Ps. Asset productivity= Sales Revenue/ Average total Assets.

Consolidated Statements Of Cash Flows

(TWD 100M)	1Q26	4Q25	1Q25
Cash at beginning of period	55.26	33.41	28.49
Cash Flow from Operating	(7.18)	(4.52)	2.84
Capital Expenditure	(30.27)	(20.27)	(12.82)
Cash Dividends Paid	0.00	0.00	0.00
Cash Flow from Financing	42.16	5.82	18.20
Proceeds from issuing bonds	17.50	0.00	0.00
Proceeds from issuing shares	0.00	40.92	0.00
Investment & Other	4.16	(0.74)	(0.80)
Cash at end of period	81.74	55.26	35.81
Free Cash Flow	(37.46)	(24.79)	(9.98)

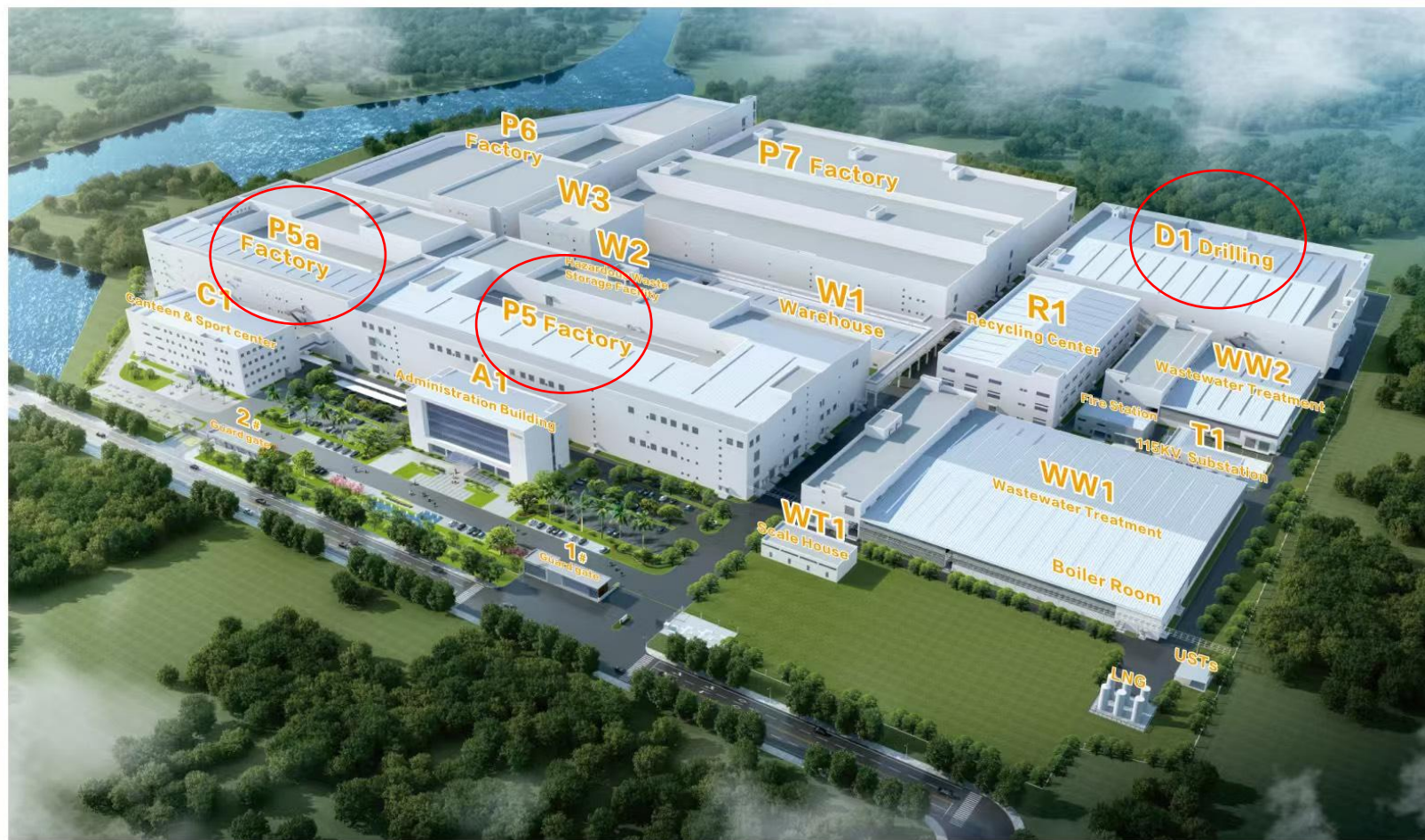
Ps. Free Cash Flow = Cash Flow from Operating - Capital Expenditure

2026Q1 Summary

- From a product perspective, the revenue mix across categories remained generally stable, with the computer and peripheral segment increasing by 2 percentage points and revenue growing by 44%, mainly driven by rising demand for AI PCs. From a technology perspective, HDI's revenue contribution increased from 39% in the previous quarter to 45%, with revenue growing by 19%, primarily attributable to increased HDI demand in the storage and computer/peripheral segments.
- First-quarter revenue increased slightly by 3.8% quarter-over-quarter. Gross margin declined by 1.6 percentage points, mainly due to rising raw material costs. Operating expense ratio was 13.8%, lower than the previous quarter, while the absolute amount of operating expenses remained flat.
- Non-operating expenses amounted to NT\$546 million, including foreign exchange losses of approximately NT\$460 million. The higher losses were mainly caused by the sharp depreciation of the Thai baht following the surge in oil prices triggered by the Middle East conflict beginning on March 13, which also resulted in an overall operating loss.
- Net loss after tax was NT\$209 million, with earnings per share (EPS) of negative NT\$0.74.

Outlook

2026 AI computing capacity expansion at the Thailand plant



Capital expenditure for 2026 is currently set at NT\$18.4 billion, primarily invested in AI computing power expansion projects at the Thailand plant, including P5 Phase 2, P5a, and D1. The new capacity is expected to come online gradually in the second half of 2026 and be fully operational by the end of the year. The target for maximum annual production value is NT\$30 billion, which is expected to be realized in 2027. The P6 plant is currently in the planning stage, with its capital expenditure pending approval from the Board of Directors.

Future Outlook

- Looking ahead to the second quarter, revenue is expected to achieve double-digit growth compared to the first quarter, driven primarily by the automotive and storage device sectors. Revenue for the second half of the year is projected to exceed the first half, with growth momentum coming from the networking and server sectors.
- Regarding profitability, the first quarter was mainly impacted by rising raw material prices, which led to a decline in gross margin. We began adjusting selling prices in April, which is expected to yield positive results for our gross margins. In the second half of the year, AI-related high-end products from our Thailand plant are scheduled to enter mass production starting in the third quarter. Consequently, gross margins are expected to improve gradually, and we maintain an optimistic outlook for operations in the second half of the year.
- To address exchange rate losses, our strategies include:
 1. Continuously expanding total revenue.
 2. Appropriately utilizing forward foreign exchange contracts to manage currency risks.
 3. Balancing foreign currency asset and liability positions.

Our goal is to ensure that the business remains insulated from exchange rate fluctuations, regardless of whether the currency appreciates or depreciates.

Dynamic Actions in ESG

Awards - Ranked Top 5% of Corporate Governance Evaluation

Dynamic Holding is committed to enhancing board functions and information disclosure quality to ensure the protection of shareholder rights. As we look forward to the full-scale mass production of our Thailand plant in 2026, we are transforming our governance excellence into operational resilience, continuing to create long-term, stable value for all stakeholders.

【評鑑結果列為前 5%，計 50 家上市公司】

代號	簡稱	代號	簡稱	代號	簡稱	代號	簡稱	代號	簡稱
1402	遠東新	1605	華新	2006	東和鋼鐵	2201	裕隆	2204	中華
2301	光寶科	2303	聯電	2308	台達電	2330	台積電	2352	佳世達
2357	華碩	2395	研華	2409	友達	2412	中華電	2439	美律
2454	聯發科	2467	志聖	2633	台灣高鐵	2748	雲品	2801	彰銀
2838	聯邦銀	2845	遠東銀	2884	玉山金	2885	元大金	2886	兆豐金
2890	永豐金	2897	王道銀行	3034	聯詠	3035	智原	3036	文晔
3045	台灣大	3231	緯創	3545	敦泰	3665	貿聯-KY	3702	大聯大
3714	富采	3715	定穎投控	4766	南寶	4904	遠傳	4915	致伸
5288	豐祥-KY	5880	合庫金	6176	瑞儀	6414	樺漢	6456	GIS-KY
6770	力積電	6901	鑽石投資	8926	台汽電	9940	信義	9941	裕融



Q&A

Dynamic Holding Co., Ltd.